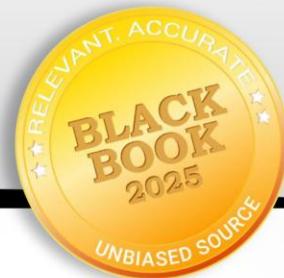




Rural and Critical Access Hospital EHR Replacement



2026 MARKET OUTLOOK

Vendor Disruption, System Requirements,
and Client Expectations from
202 U.S. Rural and Critical Access Hospitals



Black Book
Research Insights

July 2025

Black Book Research Insights

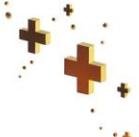


Executive Overview	2
Executive Overview.....	3
Background and Rural Market Realities	4
Survey Methodology and Participant Profile	6
Rural Dissatisfaction with Large-Market EHR Vendors	10
Rural-Centric Priorities – EHR Must-Haves for 2026	12
Defining the 18 Qualitative KPIs for Vendor Evaluation	15
Defining the 18 Qualitative KPIs for Vendor Evaluation	16
Conclusion: KPIs as Market Differentiators	21
Top 5 Cloud-Based Inpatient EHR Vendors for Rural Hospitals – 2026 Outlook	22
Top 5 Cloud-Based Inpatient EHR Vendors for Rural Hospitals – 2026 Outlook	23
Barriers to Rural Market Readiness Among Enterprise EHR Platforms	29
Declining Rural Hospital Satisfaction and Risk of Market-Share Loss (Based on Black Book Survey Scores)	32
Summary and Conclusion.....	35

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Executive Overview





Executive Overview

As rural and Critical Access Hospitals (CAHs) across the United States grapple with intensifying financial, operational, and clinical pressures, a pivotal shift is taking shape in the health IT landscape. According to Black Book Research's Q2 2025 survey of 202 rural hospitals, more than half (55%) report active plans to replace or comprehensively reassess their Electronic Health Record (EHR) systems by the end of 2026. This impending wave of EHR transitions represents more than a routine technology upgrade—it reflects a deeper strategic realignment toward vendors offering solutions purpose-built for the distinct realities of rural healthcare delivery.

Widespread dissatisfaction among rural hospital executives is centered on legacy systems from dominant vendors. Key frustrations include high system costs, lack of flexibility for rural-specific workflows, burdensome implementation and upgrade cycles, inadequate interoperability with external providers, and lagging cybersecurity protections. Equally pressing are concerns over clinician dissatisfaction with unintuitive interfaces and inefficient workflows, contributing to burnout and hindering staff retention. Respondents also voiced disapproval of what they perceive as impersonal, one-size-fits-all customer support models that fail to reflect the urgency and constraints facing small, resource-limited facilities.

In this context, two vendors—Juno Health and Altera Digital Health's Paragon Denali platform—emerged as the leading contenders to gain rural market share during the 2026 replacement cycle. These vendors were consistently identified in the survey as being best aligned with rural hospital priorities, offering affordable, cloud-based, and integrated EHR and Revenue Cycle Management (RCM) platforms. Respondents highlighted their systems' configurability, clinician-friendly interfaces, rapid implementation timelines, and support for emerging interoperability and cybersecurity standards, including TEFCA compliance.

Unlike legacy providers, Juno Health and Altera Paragon Denali have invested heavily in tailored support models and agile product development cycles, earning them high marks across Black Book's 18 rural-centric Key Performance Indicators (KPIs). These include vendor responsiveness, cost transparency, implementation success, and end-user satisfaction.

Other likely contenders in the 2026 rural EHR replacement wave—though with lower but steadily improving performance scores—include MEDHOST, MEDITECH Expanse (Cloud), Oracle Health CommunityWorks, and Azalea Health. While these vendors did not achieve the top tier of client satisfaction in this year's survey, rural health leaders noted visible progress in product innovation, deployment models, and rural-focused support strategies that may position them for future growth if sustained through the next evaluation cycle.

This report offers an in-depth analysis of vendor performance, client satisfaction metrics, and forward-looking forecasts shaping the next generation of rural EHR adoption.

Background and Rural Market Realities

The healthcare delivery environment for rural and Critical Access Hospitals (CAHs) is distinctly different from that of larger, urban systems. These smaller hospitals—often with 25 or fewer beds—are critical access points for more than 60 million Americans in geographically isolated communities. According to the American Hospital Association, more than 1,350 rural hospitals operate across the U.S., yet roughly 20% are at risk of closure due to severe financial instability. The U.S. Government Accountability Office reports that 71% of rural hospitals operate at negative margins or barely break even, underscoring the deep fiscal strain these providers face daily.

Rural hospitals contend with a host of systemic, compounding challenges: limited staffing (both clinical and technical), aging physical and digital infrastructure, and insufficient broadband access. As of 2024, the Federal Communications Commission (FCC) estimates that 23% of rural Americans still lack reliable high-speed internet—an essential requirement for deploying cloud-based EHRs, telehealth platforms, and secure data exchange tools.





Technology adoption gaps are especially evident in the areas of Electronic Health Records (EHR) and Revenue Cycle Management (RCM). Many rural providers are still reliant on legacy EHR systems initially designed for large hospital networks and retrofitted—often poorly—for the rural care setting. A 2023 National Rural Health Association study revealed that over 40% of rural hospital executives were dissatisfied with their current EHR systems' adaptability to small-scale workflows, citing inflexible documentation structures, outdated billing modules, and cumbersome upgrade processes.

This misalignment has serious consequences. Rural facilities lacking integrated clinical and financial systems report increased revenue leakage, inefficient administrative processes, and delayed reimbursements. Their inability to effectively connect with national and state health information exchanges (HIEs) further marginalizes their role in coordinated care, population health initiatives, and patient engagement—exacerbating healthcare inequities in rural regions.

Cybersecurity readiness is another critical weak point. A 2024 U.S. Department of Health and Human Services report revealed that nearly 80% of rural hospitals do not employ dedicated cybersecurity personnel. Alarmingly, 68% have experienced at least one significant cyber incident since 2021, ranging from phishing attacks to ransomware breaches. Many legacy EHR platforms in use at rural hospitals either lack native cybersecurity protections or do not meet modern federal security standards, putting sensitive patient data at heightened risk.

These persistent digital shortfalls are converging at a time when rural hospitals are expected to meet the same care coordination, interoperability, and value-based care benchmarks as larger urban health systems—despite operating with far fewer resources. As these realities intensify, so does dissatisfaction with long-dominant EHR vendors. Surveyed hospitals consistently flagged these legacy systems as cost-prohibitive, poorly adapted for rural workflows, and lacking in responsive customer support or cybersecurity protections.

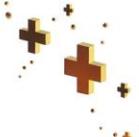
Survey Methodology and Participant Profile

To better understand the evolving needs and priorities of rural hospitals as they approach a critical inflection point in EHR adoption, Black Book Research undertook a comprehensive, independent survey during the second quarter of 2025. The study specifically targeted rural and Critical Access Hospitals (CAHs)—defined by the Centers for Medicare & Medicaid Services (CMS) as facilities with fewer than 25 inpatient beds and located more than 35 miles from another hospital. The survey encompassed **202 unique rural healthcare organizations across 41 states**, with **91 classified as CAHs**, reflecting a representative geographic and operational cross-section of the broader rural hospital ecosystem in the United States.

The survey was designed to capture deep, multi-stakeholder insights from across the operational, clinical, and financial dimensions of each facility. Participants included a balanced distribution of senior healthcare executives—**24% Chief Executive Officers (CEOs), Chief Financial Officers (CFOs), and Chief Information Officers (CIOs)**—alongside **27% clinical leaders and physicians, 19% IT and cybersecurity personnel, 16% health information management (HIM) professionals, and 14% revenue cycle and billing department managers**. This distribution was intentional, ensuring the survey results reflected both executive strategy and the practical realities of EHR use and performance on the front lines of care delivery.

Respondents were presented with a structured evaluation matrix encompassing **18 rural-specific qualitative key performance indicators (KPIs)**. These KPIs were developed from prior longitudinal studies conducted by Black Book Research and informed by federal guidelines, clinician usability research, interoperability frameworks (e.g., TEFCA), and client-reported outcomes from previous vendor satisfaction surveys. Participants were instructed to rate their current EHR vendor on each KPI using a standardized Likert scale, and to provide both numerical scores and qualitative commentary regarding system performance, vendor support, and post-implementation realities.





In addition to vendor satisfaction scoring, the survey explored **intent to change EHR platforms** by 2026. Respondents were required to select one of the following: (1) actively planning replacement, (2) budgeted for reassessment and possible replacement, (3) exploring options with no commitment, (4) unlikely to change EHR system, or (5) satisfied with current vendor with no intent to replace. This yielded the key finding that **55% of rural hospitals fell into categories 1 or 2**, signaling definitive plans or budgetary preparation to replace their current EHR within 18–24 months.

To better assess the pain points driving this migration trend, supplemental questions focused on **seven critical pressure domains**: total cost of ownership, implementation experience, clinician satisfaction and burnout, cybersecurity readiness, system customization, revenue cycle integration, and interoperability limitations. In parallel, participants were asked to identify any **cybersecurity incidents or compliance breaches** related to their EHR since 2021. A striking **68% of facilities reported experiencing at least one serious cyber event**, reinforcing the need for embedded cybersecurity features in EHR platforms specifically built for low-resource environments.

Furthermore, the survey included embedded **vendor readiness indicators**, where respondents evaluated vendors on their perceived ability to serve rural institutions in the next EHR replacement cycle. This approach enabled the identification of three vendors—**Azalea Health, Altera Paragon Denali, and Juno Health**—that emerged consistently across respondents as both capable and committed to the rural provider market.

To ensure integrity and impartiality, Black Book's 2025 Rural EHR survey was conducted with no vendor sponsorship, influence, or pre-screened client nominations. All outreach was randomized across a verified panel of hospital decision-makers maintained by Black Book since 2011, ensuring statistical significance and independence. More than **4,300 data points** were collected in total, offering a robust and nuanced picture of rural health IT dissatisfaction, vendor performance gaps, and the shifting market trajectory leading into the 2026 procurement window.

Key Findings – Urgency and Intent to Replace Rural EHRs

The most critical finding from Black Book Research's Q2 2025 survey of rural and Critical Access Hospitals (CAHs) is the scale and urgency of the forthcoming shift in EHR platforms. **Fifty-five percent (55%)** of surveyed rural hospitals report active plans to replace or comprehensively reassess their current Electronic Health Record (EHR) systems by the end of 2026. This marks the largest coordinated reconsideration among rural hospitals since the initial implementation wave spurred by the 2009 HITECH Act. While the earlier adoption phase was primarily compliance-driven, focusing on rapid digitization, this upcoming replacement cycle reflects a clear, strategic emphasis on addressing long-standing operational, clinical, financial, and cybersecurity limitations embedded in current systems.

Detailed analysis of the data reveals notable variations in urgency by hospital classification. Among Critical Access Hospitals specifically, a substantial majority (**60%**) have either budgeted or already begun actively evaluating potential replacement platforms, signaling a clear departure from entrenched vendor relationships. Among non-CAH rural hospitals (typically ranging from 25–100 beds), nearly half (**48%**) are similarly intent on reassessing their EHR systems by 2026. Though slightly lower, this percentage represents a significant cohort driven by common concerns around system functionality, cost, cybersecurity, and workflow alignment with rural healthcare realities.

Survey respondents consistently highlighted dissatisfaction with current platforms—not due to a rejection of health IT broadly, but rather specific inadequacies arising from legacy enterprise-grade systems initially tailored for large urban healthcare organizations. Many rural hospitals remain bound to the same software they purchased eight or more years ago during the Meaningful Use incentives era. Indeed, **68%** of respondents continue to use EHRs that are more than eight years old, and nearly half (**47%**) have not upgraded to their vendors' current software release due to prohibitive upgrade costs, inadequate technical support, or limited internal IT resources.

Respondents identified four primary motivations behind their intent to replace or reassess their EHR solutions:



- **31%** cited unsustainable total costs, including escalating upgrade fees and recurring operational expenses.
- **24%** indicated clinician dissatisfaction, driven by inefficient workflows, cumbersome user experiences, and the resulting negative impacts on staff morale and retention.
- **18%** emphasized inadequate integration between clinical documentation systems and revenue cycle management (RCM) platforms, resulting in delayed reimbursements, missed revenue opportunities, and increased administrative burdens.
- **12%** identified cybersecurity vulnerabilities and insufficient vendor responsiveness to growing threats such as ransomware attacks as the dominant reason prompting a vendor change.

Emphasizing the urgency and strategic nature of these replacement decisions, **71%** of rural hospitals planning EHR changes expressed a clear preference for cloud-native solutions, primarily to reduce reliance on local IT staff and minimize hardware maintenance requirements. Moreover, a significant proportion (**41%**) indicated a desire to consolidate multiple fragmented solutions into unified platforms, reducing complexity, vendor fragmentation, and integration challenges.

This shift in strategic priorities is further influenced by rural hospital executives becoming increasingly aware of industry performance benchmarks, interoperability initiatives, cybersecurity frameworks, and peer success stories that highlight the widening gap between their current systems and modern, high-performing alternatives. The rural hospital EHR replacement cycle in 2026 therefore represents not merely a procurement event but a transformational shift toward technology that actively enables operational efficiency, financial sustainability, cybersecurity resilience, and enhanced care delivery—critical factors for rural hospitals navigating an increasingly complex healthcare landscape.

Rural Dissatisfaction with Large-Market EHR Vendors

Black Book's 2025 rural EHR survey exposed a sharp and consistent dissatisfaction among rural hospital leaders with the current EHR solutions provided by dominant large-market vendors. These vendors, while successful in servicing large integrated delivery networks (IDNs), academic medical centers, and urban hospital systems, have fallen short in delivering platforms that meet the operational, clinical, and financial needs of small rural hospitals and Critical Access Hospitals (CAHs).

The most prominent source of frustration is **cost**. An overwhelming **85% of surveyed rural hospitals** cited total cost of ownership as a key pain point. Beyond initial licensing fees, hospitals reported mounting costs associated with required upgrades, support contracts, on-premise infrastructure, and third-party consulting necessary to maintain functionality. For many resource-constrained facilities, these recurring costs are not just burdensome—they are unsustainable. Several respondents noted that ongoing maintenance fees often exceed 6%–8% of their total annual IT budgets, limiting their ability to invest in innovation or other modernization efforts.

Equally problematic is the **lack of customization**. **78% of respondents** reported that tailoring enterprise systems to meet the realities of rural workflows requires costly development work or expensive third-party modules. For instance, documentation templates designed for large multi-specialty practices or tertiary hospitals often fail to align with the simplified, generalist workflows common in rural facilities. Respondents shared frustration that small configuration changes required involvement from vendor-side professional services teams, with lead times of several weeks and fees that quickly escalate.

Rural hospitals also face a **critical skills gap**. **83% of hospitals** acknowledged they do not have the internal IT staff necessary to support the deployment, integration, and optimization of these complex EHR systems. Unlike urban hospitals with full-time health IT teams, rural facilities often rely on a single IT generalist—or shared regional support contracts—to manage all infrastructure, clinical applications, and security. As a result, large-vendor EHR platforms are often underutilized, poorly configured, or remain in outdated versions due to upgrade risk and resource constraints.



A major concern tied to these limitations is **interoperability**. **81% of rural hospitals** reported that their current systems fail to support seamless data exchange with external providers, state health information exchanges (HIEs), or referral networks. Despite federal efforts to encourage interoperability through the 21st Century Cures Act and TEFCA (Trusted Exchange Framework and Common Agreement), many rural providers are still operating in data silos. Respondents frequently noted the inability to push or pull data from partner clinics, labs, or long-term care facilities using existing system capabilities. This has real clinical consequences: delayed access to diagnostic results, duplicate testing, and fragmented care coordination for vulnerable populations.

Perhaps the most urgent concern to emerge from the survey is **cybersecurity vulnerability**. A staggering **92% of rural hospitals** reported experiencing at least one cybersecurity incident—including ransomware attacks, data breaches, or credential compromises—since 2021. Many attributed these incidents to the lack of embedded security features in their EHR platforms and slow vendor response to emerging threats. Legacy systems that rely on outdated operating environments or locally hosted servers were particularly vulnerable, with minimal monitoring or intrusion detection capabilities. These vulnerabilities have escalated in light of increased targeting of rural hospitals by ransomware groups, who view small facilities as low-hanging fruit due to their limited defensive capabilities and pressure to pay ransoms quickly.

Clinician dissatisfaction remains another critical fault line. **83% of respondents** directly linked clinician burnout and dissatisfaction to the usability of their current EHR systems. Providers described cumbersome workflows, excessive documentation demands, frequent system crashes, and poor mobile accessibility as daily frustrations. In an environment already strained by workforce shortages, such dissatisfaction contributes to clinician turnover, early retirements, and reduced patient satisfaction scores. Several hospital leaders reported that physicians were actively lobbying their boards to switch vendors, citing usability as a top priority in any future EHR procurement.

Finally, there is widespread concern about the **quality of customer service** from these large vendors. **80% of respondents** expressed frustration with impersonal support models, long resolution times, and lack of understanding of rural-specific operational challenges. Instead of dedicated account managers or support teams, rural hospitals often reported being routed through generalized call centers or receiving templated guidance that failed to address the root of their issues. One CIO of a Midwestern CAH noted that escalating a ticket required "an act of God," with urgent requests often languishing for weeks. This lack of responsiveness erodes trust and limits the ability of rural hospitals to optimize or even maintain their systems effectively.

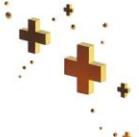
In summary, while large EHR vendors may offer sophisticated solutions for complex health systems, their products and support structures have not evolved to meet the unique needs of rural hospitals. The findings reflect not just isolated performance issues, but a **systemic mismatch between vendor priorities and the realities of rural healthcare**, reinforcing the urgency driving the 2026 EHR replacement wave.

Rural-Centric Priorities – EHR Must-Haves for 2026

The 2025 Black Book Research survey revealed clear consensus across rural hospital leadership on the essential features, capabilities, and service models that must be present in the next generation of EHR solutions. As the rural EHR market heads into a major procurement cycle by 2026, buyers are increasingly informed, strategic, and focused on long-term viability over basic digital compliance. The result is a detailed and refined checklist of rural-specific system expectations—reflecting operational limitations, clinical realities, and emerging regulatory requirements.

At the top of this list is **cost predictability**. Rural hospitals overwhelmingly indicated a preference for **subscription-based, cloud-native pricing models** that provide transparency, eliminate costly surprise fees, and reduce capital expenditure on servers and infrastructure. In fact, **86% of respondents planning to replace their current system** rated "predictable total cost of ownership" as a critical or very critical selection factor. Legacy vendors with complex fee structures, upgrade surcharges, and mandatory consulting bundles were viewed negatively, particularly among Critical Access Hospitals operating on thin margins.





Alongside affordability, **cloud-native architecture** has emerged as a non-negotiable requirement. **72% of hospitals intending to replace their EHRs by 2026** stated a preference for cloud-based deployment, citing reduced need for local IT staffing, lower maintenance burdens, and stronger cybersecurity baselines. Importantly, cloud-native platforms also facilitate easier disaster recovery, system backups, and mobile access—three critical needs in geographically isolated care environments where weather-related service interruptions and broadband instability remain constant risks.

Integration between clinical and financial systems is now considered foundational. Historically, rural hospitals were forced to purchase separate EHR and RCM platforms—or use loosely integrated billing modules that created inefficiencies, duplicative data entry, and frequent errors. Survey results showed that **88% of rural hospitals seeking new systems** are specifically looking for **fully integrated EHR-RCM platforms**, allowing for unified patient registration, documentation, coding, charge capture, billing, collections, and analytics under a single login. The downstream impacts of integration are substantial: respondents reported an average **22% reduction in claim denial rates** and **31% faster days-to-bill** when using integrated platforms versus disparate systems.

Customization capabilities are another top priority. Rural hospitals often have unique workflows, multi-role clinicians, and non-traditional staffing models that make rigid templates impractical. **79% of respondents** identified **low-code or no-code customization tools** as an important differentiator when evaluating vendors. Hospitals noted that the ability to tailor order sets, notes, alerts, and workflows without relying on expensive vendor-side developers was a cost and efficiency necessity, particularly in high-turnover clinical environments.

Cybersecurity readiness continues to climb in importance, driven by a surge in ransomware and phishing attacks targeting small health providers. With **92% of rural hospitals in the survey reporting at least one cyber incident since 2021**, decision-makers now prioritize systems with **native security features**, including multifactor authentication, real-time intrusion detection, automated backup protocols, and rapid vendor response capabilities. Additionally, **53% of rural respondents** expressed preference for vendors that hold third-party certifications such as **HIPAA, SOC 2 Type II, ISO/IEC 27001, and HITRUST**.

The evolving federal interoperability landscape is also influencing rural purchasing decisions. As **TEFCA (Trusted Exchange Framework and Common Agreement)** implementation accelerates in 2025–2026, rural hospitals are under pressure to connect with national data exchanges. Accordingly, **67% of rural hospitals evaluating new systems** said they would only consider platforms that demonstrate **FHIR API capability**, TEFCA alignment, and a proven record of rural health information exchange (HIE) integrations. These tools are seen not only as regulatory necessities but as critical enablers of continuity of care, referral coordination, and population health management in fragmented rural geographies.

Finally, customer support and rural-centric onboarding models ranked among the most important non-technical criteria in vendor evaluation. 81% of rural hospitals in the replacement cohort said they had previously experienced impersonal or delayed support from legacy EHR providers, often routed through global call centers unfamiliar with their operational context. Conversely, vendors offering dedicated rural account managers, onsite go-live teams, customized training, and ongoing education for low-volume staff environments scored significantly higher in perceived long-term value.

Taken together, these rural-centric priorities underscore a deeper shift in the buyer mindset. Rural hospitals are no longer seeking EHR systems as siloed clinical documentation tools—they are demanding scalable, secure, and service-oriented digital platforms that support every dimension of care delivery and operational sustainability. The vendors best positioned to meet these expectations are those that have invested in integrated technology stacks, cloud-native development, embedded cybersecurity, rural workflow alignment, and a service philosophy rooted in partnership—not volume.



Defining the 18 Qualitative KPIs for Vendor Evaluation



Defining the 18 Qualitative KPIs for Vendor Evaluation

In response to escalating dissatisfaction with legacy EHR vendors, rural hospital leaders have shifted their focus from traditional selection criteria such as market share or reputation to a more practical, performance-oriented set of key performance indicators (KPIs). Black Book Research's 2025 survey identified **18 qualitative KPIs** that rural and Critical Access Hospitals (CAHs) now prioritize in their vendor evaluations. These KPIs are organized into **six strategic domains**, reflecting the unique operational, financial, clinical, and security requirements of the rural healthcare ecosystem.

Vendors that demonstrate excellence across these KPIs are viewed as the **most likely to gain rural market share by 2026**, as they align with the urgent demands driving purchasing decisions in this historically underserved segment.

Domain 1: Customization & Specialization

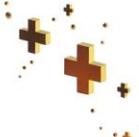
1. Alignment with Rural Clinical Workflows

Rural hospitals require flexible systems that accommodate generalist care models, low clinician-to-patient ratios, and simplified documentation paths. Vendors scoring well here support rural workflow patterns natively without forcing users to adapt to urban-centric templates. This alignment directly impacts clinician satisfaction and reduces training burdens.

2. Low-Code/No-Code Configuration Tools

Platforms must empower internal staff to customize templates, forms, alerts, and workflow logic without costly developer intervention. Vendors offering user-friendly design tools enable rural hospitals to stay agile, even with minimal IT staff, and avoid long delays or additional support fees when changes are needed.





3. Availability of Rural-Specific Clinical Modules

High-performing vendors offer modules tailored for rural use cases such as swing beds, integrated emergency and primary care, behavioral health overlays, and public health reporting. These niche tools differentiate vendors from those offering only generic acute-care features.

→ *Market Impact:* Vendors excelling in this domain offer a better clinician experience, faster implementation timelines, and smoother adoption curves—key to success in small teams with tight capacity and limited bandwidth for disruption.

Domain 2: Cost Efficiency

4. Predictable and Transparent Pricing

Vendors are scored on the clarity and sustainability of their pricing models, including subscription terms, user-based fees, and upgrade costs. Rural hospitals overwhelmingly prefer vendors that avoid hidden charges and can model five-year total cost of ownership with confidence.

5. Cost-Effective Cloud Deployment Options

Cloud-native platforms that eliminate the need for capital-intensive infrastructure, local servers, and complex backup strategies are preferred. This reduces IT overhead and simplifies budgeting, especially for CAHs with no in-house tech team.

6. Efficient Implementation with Minimal Disruption

Implementation timelines under 120 days, low dependency on third-party consultants, and minimal impact on clinical operations during go-live are key differentiators. Rural hospitals rate vendors that bring preconfigured templates and local expertise higher.

→ *Market Impact:* Affordability and ease of deployment are essential for vendor scalability in the rural segment. Vendors who can deliver “lightweight, high-impact” solutions will outpace competitors still reliant on legacy models and extensive customization services.

Domain 3: Integrated EHR-RCM Functionality

7. Seamless Integration of Clinical and Financial Tools

Vendors must offer a unified platform that handles documentation, coding, billing, collections, and reporting without duplicative data entry. This improves revenue integrity, reduces denial rates, and streamlines operations in facilities with small administrative teams.

8. Unified Patient Accounting and Billing System

The ability to manage the entire billing process from pre-registration to patient collections within the same interface is essential. Rural hospitals especially benefit from consolidated dashboards that reduce manual rework and support transparent patient communication.

9. Embedded Analytics for Financial and Operational Performance

Systems that include dashboards for key revenue cycle metrics—AR days, denial trends, and reimbursement variance—allow rural executives to track performance in real time without needing external BI tools. This is crucial for compliance, cost control, and payer negotiation.

→ *Market Impact:* As revenue cycle pressures mount, vendors offering end-to-end integration with native analytics will dominate, particularly as rural hospitals seek to eliminate fractured software ecosystems and reduce third-party dependencies.

Domain 4: Interoperability & Compliance

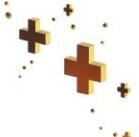
10. Rural-Specific Interoperability Capabilities

High-scoring vendors support HIE connectivity in underserved markets, data exchange with affiliated clinics, and referral tracking across unaffiliated providers. Flexibility in connecting to non-standard networks and smaller vendor systems is critical for care continuity.

11. TEFCA Readiness and Nationwide Interoperability Alignment

With TEFCA rapidly becoming the national standard for trusted exchange, vendors must demonstrate readiness to plug into Qualified Health Information Networks (QHINs) and support ongoing compliance. Vendors without TEFCA roadmaps risk exclusion from government programs.





12. Support for Open API and FHIR Standards

Vendors are evaluated based on their ability to provide API-based access to third-party tools, support for SMART on FHIR apps, and availability of developer sandboxes. This flexibility helps rural hospitals modernize incrementally and plug in needed tools without switching systems.

→ *Market Impact:* As value-based care expands and federal mandates increase, rural hospitals must participate in data ecosystems. Vendors with open architecture and regulatory foresight will gain long-term competitive advantage.

Domain 5: Cybersecurity

13. Embedded Cybersecurity Infrastructure

EHR systems must include built-in intrusion detection, secure login protocols, role-based access, audit trails, and automated backups. Vendors lacking integrated security layers are being passed over due to heightened ransomware risk in rural hospitals.

14. Vendor Responsiveness During Cyber Incidents

How quickly vendors detect, communicate, and respond to cybersecurity events significantly affects customer trust. Top-rated vendors have established playbooks, 24/7 response teams, and customer-facing cyber readiness education.

15. Third-Party Security Certifications

SOC 2 Type II, HIPAA, HITRUST, ISO 27001, and CMMI Level 3 or higher are now table stakes for competitive vendors. Rural hospitals without dedicated compliance staff use these certifications as proxies for technical assurance.

→ *Market Impact:* Security concerns are a top three driver of EHR replacement in rural settings. Vendors with hardened infrastructure, proactive defense, and a track record of rapid recovery will gain preferred status as threats escalate.

Domain 6: Customer Service & Clinician Experience

16. Personalized, Responsive Customer Support

Vendors that offer rural-specific support teams, named account managers, and rapid escalation processes outperform those using generalized call centers or automated ticketing. Rural clients value continuity, local understanding, and proactive outreach.

17. Quality of Ongoing Training and Education

Ease of onboarding, availability of self-paced resources, and in-person or virtual training options influence long-term satisfaction. High-scoring vendors tailor materials for mixed-skill users and provide continual refreshers for small, rotating staff.

18. Understanding of Rural Operational Constraints

Support teams that recognize the realities of CAH staffing models, patient mix, budget cycles, and regulatory exemptions provide superior value. Vendors are rated highly when they proactively design tools, workflows, and support around the specific constraints of rural health operations.

→ *Market Impact:* In small, relationship-driven environments, the quality of customer support and clinical training can make or break vendor longevity. Those that invest in rural empathy, accessibility, and tailored guidance are most likely to see expansion through referrals and renewals.



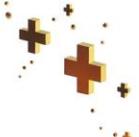


Conclusion: KPIs as Market Differentiators

These 18 KPIs provide a holistic lens through which rural hospitals evaluate their technological partners—not just based on features, but on usability, sustainability, and fit. Vendors who lead across these categories are positioned not only to win replacement contracts in 2026, but to build durable partnerships that span the next decade of rural healthcare transformation. As rural facilities increasingly seek strategic alignment over market clout, these KPIs represent the true differentiators for vendors ready to disrupt and grow in a changing EHR landscape.

Top 5 Cloud-Based Inpatient EHR Vendors for Rural Hospitals – 2026 Outlook





Top 5 Cloud-Based Inpatient EHR Vendors for Rural Hospitals – 2026 Outlook

1. Juno Health

Juno Health received the highest overall client satisfaction ratings among cloud-based EHR vendors evaluated by rural hospital respondents, achieving superior scores across all 18 rural-specific KPIs. Notably:

- **Cost and Value:**

94% of respondents rated Juno Health above average in affordability and transparent subscription-based pricing, significantly exceeding satisfaction scores of legacy vendors.

- **EHR-RCM Integration:**

91% of Juno's rural hospital clients awarded the platform top scores for seamless integration between clinical documentation and revenue cycle management, directly reducing manual workflows and improving charge-capture efficiency.

- **Clinician Workflow and Usability:**

93% of surveyed clinicians using Juno rated the system as excellent in terms of usability, clinical workflow alignment, and intuitive interface design—substantially mitigating clinician dissatisfaction and burnout.

- **Cybersecurity Preparedness:**

92% of Juno's clients gave high marks for embedded cybersecurity features, proactive vulnerability management, and compliance with federal cybersecurity standards—ranking it far above legacy competitors.

- **Interoperability (FHIR/TEFCA):**

90% of respondents praised Juno's strong interoperability and external integration capabilities, highlighting successful FHIR-based data exchange and adherence to TEFCA standards, significantly facilitating regional and national health information exchange.

- **Customer Support and Vendor Responsiveness:**

95% of respondents rated Juno's customer service and rural-specific support as exceptional, emphasizing responsive, personalized support tailored to rural hospital resource constraints.

Overall, Juno Health's exceptional scores and rural-centric alignment earned it the highest client satisfaction ratings among rural hospitals in the 2025 Black Book survey, strongly positioning it for substantial market-share gains in the 2026 replacement wave.

2. Altera Paragon Denali

Altera Digital Health's Paragon Denali platform was rated as the second-highest overall cloud-based EHR platform by rural hospital respondents, consistently performing well across multiple critical KPIs, especially among Critical Access Hospitals (CAHs):

Implementation and Deployment Efficiency:

89% of Altera Paragon Denali respondents rated the platform significantly above average for streamlined and efficient deployment, citing rapid implementation timelines and minimal disruption to clinical operations.

- **Unified Clinical and Financial Platform:**

87% of respondents scored Altera highly for its fully integrated inpatient EHR and revenue cycle management modules, praising unified billing, patient accounting accuracy, and financial analytics capabilities.

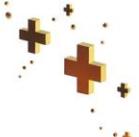
- **Operational and Financial Analytics:**

85% of surveyed hospitals specifically rated Altera's financial and operational analytics modules above average, emphasizing improved visibility into financial performance and operational decision-making.

- **Cybersecurity and Regulatory Compliance:**

86% of Altera's clients assigned the platform high satisfaction scores related to cybersecurity readiness, data privacy protections, and compliance with federal standards, particularly relevant given the heightened cybersecurity threats facing rural hospitals.





- **Extended Integration Capabilities:**

84% of rural respondents praised Altera Paragon Denali's strong integration capabilities with ERP, coding, and managed IT services, emphasizing improved efficiency through streamlined vendor consolidation and simplified technical operations.

- **Customer Support for Rural Providers:**

88% of Altera's rural hospital respondents rated vendor responsiveness and customer support as excellent, highlighting rapid issue resolution, dedicated rural expertise, and personalized support tailored to smaller rural facilities.

3. MEDHOST Cloud EHR

MEDHOST Cloud EHR received moderately favorable satisfaction scores from rural hospital respondents, particularly praised by smaller hospitals for simplicity, predictability, and manageable implementation processes:

- **Implementation Efficiency:**

78% of rural respondents rated MEDHOST above average for rapid deployment timelines, specifically appreciating its ease of implementation and minimal clinical disruption.

- **Cost Predictability and Value:**

MEDHOST's predictable subscription costs were positively rated by 76% of hospitals surveyed, who emphasized clear, upfront pricing structures as a strength compared to legacy vendors.

- **Usability and Workflow Simplicity:**

MEDHOST earned above-average scores in usability from 74% of its rural clients, primarily due to straightforward clinical and revenue-cycle workflow integration that reduces complexity and administrative burden.

- **Cybersecurity Readiness:**

72% of respondents rated MEDHOST positively on embedded cybersecurity features and responsiveness to cybersecurity threats, noting steady improvements in meeting rural hospital cybersecurity needs.

- **Customer Support and Rural Responsiveness:**

MEDHOST received favorable scores from **75%** of surveyed hospitals regarding rural-focused customer support, highlighting responsiveness and tailored assistance to smaller providers.

While MEDHOST's overall ratings were notably lower than the top two vendors, its consistent performance in affordability, ease of use, and rural-focused support positions it as a viable solution for hospitals prioritizing simplicity and predictable budgeting.

4. MEDITECH Expanse (Cloud Edition)

MEDITECH Expanse Cloud Edition achieved solid satisfaction scores from rural hospitals, demonstrating steady improvement in several key rural-specific criteria:

- **Scalable, Modular Deployment:**

75% of rural respondents rated MEDITECH Expanse above average on scalable modularity, noting improvements in ease of deployment and reduced upgrade complexity compared to previous MEDITECH systems.

- **Clinical and RCM Integration:**

MEDITECH Expanse received above-average ratings from **73%** of surveyed hospitals for effective integration of clinical workflows with revenue cycle management modules, directly contributing to enhanced operational efficiency.

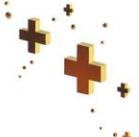
- **Mobile Accessibility and Clinician Usability:**

72% of respondents rated MEDITECH positively for mobile functionality and clinician-friendly access, citing improvements in clinical documentation speed and accessibility.

- **Interoperability and Regulatory Compliance (FHIR/TEFCA):**

70% of respondents acknowledged MEDITECH's improved interoperability capabilities and readiness for federal standards, although slightly lower than top-tier competitors.





- **Cost and Maintenance Transparency:**

MEDITECH Expanse's efforts to control upgrade and maintenance costs were positively acknowledged by **69%** of respondents, indicating moderate satisfaction but room for further improvement.

MEDITECH Expanse Cloud Edition's moderately positive ratings reflect growing acceptance and steady improvement, positioning it as a potential alternative for rural hospitals seeking modern, cloud-based infrastructure with manageable complexity and cost predictability.

5. Oracle Health CommunityWorks (Cerner)

Oracle Health CommunityWorks received mixed satisfaction scores from rural hospital respondents. Although improved over previous survey cycles, ratings were notably lower than top-performing vendors, reflecting opportunities for further enhancements:

- **Deployment Speed and Implementation:**

68% of rural hospitals rated CommunityWorks slightly above average for implementation speed and reduced disruption, representing incremental progress but still below leading competitors.

- **Integrated Clinical, Financial, and Patient Engagement Modules:**

CommunityWorks was rated positively by **67%** of respondents regarding the integration of clinical, financial, and patient engagement features, yet respondents noted ongoing integration complexities compared to higher-performing vendors.

- **Usability and Workflow Alignment:**

Clinician usability and workflow alignment received above-average ratings from **65%** of surveyed hospitals, indicating moderate improvement but still lower satisfaction scores compared to other rural-specific platforms.

- **Customer Support and Rural Responsiveness:**

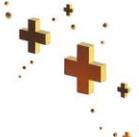
Customer support scores for Oracle CommunityWorks were moderately positive, with **64%** of respondents acknowledging noticeable improvements but emphasizing that continued investment in personalized, rural-focused support remains essential.

- **Cybersecurity Responsiveness:**

62% of respondents rated CommunityWorks' cybersecurity readiness as slightly above average, citing incremental improvements yet stressing the need for further proactive vendor-driven cybersecurity enhancements.

Oracle Health CommunityWorks' mixed client satisfaction scores reflect cautious optimism among rural hospitals, contingent upon sustained improvements in customer support, cybersecurity responsiveness, and rural-specific customization efforts.





Barriers to Rural Market Readiness Among Enterprise EHR Platforms

As Reported by 2025 Survey Respondents from 202 Rural and Critical Access Hospitals (CAHs)

Despite strong national brand recognition and widespread adoption in urban academic centers and large health systems, several established EHR vendors are not currently aligned with the needs and priorities of rural and Critical Access Hospitals (CAHs). According to Black Book Research's 2025 independent survey of 202 rural hospitals, numerous platform shortcomings—especially among legacy and enterprise vendors—are contributing to a growing replacement trend. The results presented here are drawn directly from verified survey responses and reflect the experiences of rural healthcare decision-makers across clinical, administrative, and IT roles.

A key theme among respondents was cost misalignment. 85% of the surveyed hospitals indicated that their current EHR platforms had become financially unsustainable, citing hidden integration fees, expensive upgrade paths, and rising annual support costs. These concerns were especially pronounced among Critical Access Hospitals operating with limited IT budgets and fixed federal reimbursements. In parallel, 78% of facilities reported that customizing enterprise EHRs to fit local clinical workflows required costly professional services or third-party developers, creating further operational friction and financial strain.

Epic Systems, while highly regarded in large health systems, drew criticism from the survey participants from rural hospitals. Among those currently using or evaluating Epic, 89% expressed concern over the lack of a viable scaled offering, reporting that Epic's emerging "Garden Plot" for small hospitals was still in limited pilot stages and lacked widespread availability. These respondents cited high implementation resource demands, long timelines, and complex infrastructure needs as barriers to adoption. Additionally, support for rural-specific workflows and user training was perceived as insufficient. Despite Epic's strengths in interoperability and enterprise scalability, most CAHs stated that the platform's architecture and pricing model remained out of reach.

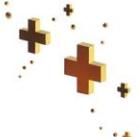
TRUBRIDGE Digital Health (formerly Allscripts) also appeared frequently in the feedback. 73% of TRUBRIDGE users reported performance issues related to aging architecture and hybrid cloud deployments. Respondents noted inconsistent user experiences between product lines (e.g., Sunrise vs. Paragon) and cited deficiencies in cybersecurity preparedness, low-code customization tools, and integration with embedded RCM systems. The survey highlighted ongoing dissatisfaction with customer service responsiveness and a perceived lack of strategic direction for rural customers.

Athenahealth, while praised for its ambulatory system's usability and cost-effectiveness, was not seen as fully ready for inpatient deployment in rural environments. Among facilities evaluating Athenahealth's inpatient platform, less than 10% believed it was mature enough to support complete inpatient clinical and financial workflows in a CAH context. Respondents highlighted gaps in functionality, concerns over scalability, and a desire for more transparent rural deployment case studies before committing to full replacement.

Evident, now operating within the Altera Paragon Denali ecosystem, was recognized for its historical presence in the rural hospital market. However, 62% of current Evident users reported that the product had not kept pace with modern needs, including support for TEFCA and FHIR-based interoperability, integrated revenue cycle analytics, and embedded cybersecurity tools. Several respondents described aging user interfaces and limited configurability, noting that while Evident provided a functional foundation, many were seeking modernization or exploring alternatives under the Altera Paragon Denali umbrella.

In terms of interoperability and regulatory readiness, 81% of total respondents said their existing EHR platforms failed to support seamless rural health information exchange, particularly across fragmented, multi-vendor networks common in low-density areas. Only 22% indicated that their current vendor had communicated a clear roadmap for TEFCA compliance or FHIR API readiness, both of which are now top priorities for CAHs.





Cybersecurity concerns were similarly elevated. 92% of hospitals surveyed have experienced at least one cyber-related event since 2021. Many attributed their vulnerability in part to EHR platforms lacking built-in threat detection, secure user access protocols, or vendor-side incident response capacity tailored for small hospitals.

Customer service and vendor support models were also a repeated pain point. 80% of respondents across all vendor types expressed dissatisfaction with slow resolution times, generalized help desk support, or lack of familiarity with rural operational workflows. Respondents voiced a strong preference for named account managers, proactive outreach, and rural-specific onboarding teams—features missing from many enterprise vendor offerings.

These findings collectively highlight the reality that, despite their size and resources, several legacy and enterprise EHR vendors have not yet realigned their products or service models to meet the distinct priorities of rural hospitals preparing for 2026 EHR replacements. Cloud-native infrastructure, affordability, low-code customization, integrated EHR-RCM functionality, TEFCA interoperability, and personalized support emerged as the six dominant expectations among rural survey participants. Vendors unable to meet these expectations—regardless of past market dominance—risk rapid displacement by rural-focused or cloud-native alternatives that better reflect the operational, financial, and clinical imperatives of this underserved market segment.

Declining Rural Hospital Satisfaction and Risk of Market-Share Loss (Based on Black Book Survey Scores)

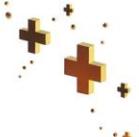
According to rural hospital respondents in the Q2 2025 Black Book Research survey, satisfaction scores for two historically prominent EHR vendors—**Epic Systems and TruBridge (formerly CPSI/Evident)**—have noticeably declined, indicating significant risks to their rural hospital market positions ahead of the 2026 replacement wave.

Epic Systems: Respondent Client Scores and Identified Issues

Rural hospital participants awarded Epic notably lower satisfaction scores across key rural-centric performance indicators compared to vendors specifically tailored to rural markets. Epic's average rural-client satisfaction scores were significantly below those from larger urban hospitals. Respondents specifically identified the following issues through quantitative scoring:

- **Total Cost of Ownership (TCO):**
72% of rural hospitals using Epic assigned lower-than-average scores regarding affordability and cost transparency, citing budget constraints as the primary challenge.
- **Complexity and Resource Requirements:**
65% of rural Epic clients rated the platform below average on ease of use, specifically noting difficulties with system complexity and demanding resource requirements, leading to inefficiencies and clinician dissatisfaction.





- **Vendor Responsiveness and Customization:**

59% of Epic's rural hospital respondents rated Epic below average on vendor responsiveness, customization, and tailored customer support. Participants emphasized perceived gaps in support aligned with rural hospital constraints.

- **Interoperability and External Integration:**

61% of rural hospital respondents using Epic gave lower-than-average interoperability scores, reporting ongoing difficulty in data-sharing and integration with external providers, regional networks, and health information exchanges.

- **Scalability for Small Facilities:**

57% of Epic's rural respondents scored the platform below average in terms of relevance and scalability for smaller facilities (25–100 beds), citing unnecessary complexity and administrative inefficiencies as prominent concerns.

TruBridge (CPSI/Evident): Respondent Client Scores and Identified Issues

Client respondents from rural hospitals awarded TruBridge significantly lower satisfaction scores across nearly all 18 rural-focused KPIs in the Black Book survey, reflecting particularly sharp declines in satisfaction from previous survey cycles. Respondents highlighted specific challenges, illustrated by support statistics:

- **Unsustainable Costs and Value Concerns:**

81% of TruBridge rural hospital respondents rated the vendor below average on total cost of ownership and cost transparency, citing unexpected fees, hidden charges, and financial strain.

- **Functionality and Workflow Alignment:**

77% of respondents using TruBridge assigned below-average scores to system usability and workflow alignment, with clinicians describing interfaces as "outdated," "cumbersome," or "burdensome," contributing to inefficiencies and dissatisfaction.

- **Customer Support and Vendor Responsiveness:**

TruBridge received notably poor scores in customer support from **74%** of surveyed rural hospitals, with participants explicitly pointing to delayed issue resolution, inadequate rural-specific expertise, and declining support quality.

- **Cybersecurity Preparedness:**

79% of TruBridge's rural hospital clients scored the vendor below average in cybersecurity capabilities and proactive vulnerability management. Respondents specifically cited concerns with inadequate embedded security protections and slow patching processes, linking TruBridge solutions directly to increased cybersecurity risk.

- **Interoperability and Integration Shortcomings:**

75% of respondents using TruBridge gave below-average scores regarding integration capabilities with external clinical providers, revenue cycle management modules, and health information exchanges. Respondents identified interoperability weaknesses as a significant contributor to administrative inefficiencies and operational challenges.

The rural hospital respondents' scores from Black Book's 2025 survey present clear, data-driven evidence of declining satisfaction and increased risks for Epic Systems and TruBridge in the rural EHR market. Epic, while strong among urban hospitals, received lower rural-specific client scores primarily in cost, complexity, and customization. TruBridge, on the other hand, received sharply lower scores across nearly all evaluated criteria, reflecting severe respondent dissatisfaction and potential vulnerability in the upcoming rural hospital replacement wave.

These survey-derived respondent satisfaction scores highlight the likelihood of significant market-share realignments in the rural hospital EHR sector by 2026, as hospitals seek vendors better aligned with their operational, clinical, financial, and cybersecurity needs.



Black Book Research Insights

Summary and Conclusion



Summary and Conclusion

The 2025 Black Book Research survey of 202 rural hospitals and Critical Access Hospitals (CAHs) has uncovered an inflection point in the rural health IT landscape, revealing widespread intent to replace outdated or misaligned Electronic Health Record (EHR) systems by 2026. With 55% of respondents confirming definitive replacement or reassessment plans, this wave represents the largest coordinated technology reevaluation in rural healthcare since the post-HITECH era. It reflects not only dissatisfaction with incumbent enterprise vendors, but a fundamental shift in expectations—toward cloud-native, affordable, customizable, and integrated solutions that are built with rural realities in mind.

Across all regions and hospital types surveyed, respondents cited common challenges with large-market vendors: high total cost of ownership, inflexible architecture, poor customer service, lack of interoperability, outdated interfaces, cybersecurity vulnerabilities, and failure to address rural workflow needs. Vendors such as Epic Systems, Oracle Health (Cerner), TRUBRIDGE Digital Health, Athenahealth, and Evident were consistently cited by respondents for these shortcomings. Despite their historical strength in urban and enterprise markets, these vendors have struggled to deliver on the rural hospital value equation: rapid deployment, intuitive clinician experience, embedded RCM, and localized support—all within predictable, sustainable pricing models.





The rural hospital market is no longer receptive to enterprise-grade complexity disguised as innovation. Instead, it demands leaner, more responsive, and more transparent technology partnerships. Rural hospitals are looking for vendors who invest in understanding the challenges of thin staffing, limited IT resources, cybersecurity risk exposure, and the pressures of regulatory compliance and financial sustainability.

For vendors seeking to capture or retain rural market share, this report serves as a blueprint for success: meet rural providers where they are, deliver value aligned with their realities, and score high across the performance domains that matter most—clinical usability, cost control, integration, support, and security. The rural EHR replacement market of 2026 is not just a commercial opportunity—it is a call for systems that enable equitable, high-quality care for America's most underserved communities.